

IMPLEMENTATION ACTION MATRIX

To achieve the goals and realize the vision as set forth in the Countywide Comprehensive Plan, Frederick County's leaders will need to embrace the policies and make progress toward fulfilling the action items as laid out in the respective chapters. This appendix to the Implementation chapter identifies action items and assigns a general timeframe for implementation. In an effort to reinforce the interrelationship of the chapter themes and General Plan components, the Action Items are organized based on broader topics than the individual chapter themes to strengthen the understanding of the action being considered in context to other plan goals, policies and actions. The broader topical areas include:

- Land Use Controls
- Land Use Map and Zoning Map
- Land Use Ordinances, Regulations and Codes
- Infrastructure and Facilities
- Programs, Projects, and Studies
- Land Use Incentives
- Guidelines, Standards and Data Collection
- Financial & Personnel Resources
- Public Outreach and Intergovernmental Coordination

Each Action Item is listed only once under its primary topical area. The matrix includes the Action Item number indicating which Plan chapter it originates from; the action item description; responsible and supporting department/agency; and the timeframe. The time-frame is intended to indicate the general priority for which the action is to be completed, including short-term (0-2 years), intermediate (2-6 years), long-term (6+ years), or on-going (no specific beginning or end time). The timeframe to which a particular action item is completed is dependent on many factors including but not limited to, available resources both personnel and financial, public support and Countywide priorities at any given time.

The designation of a responsible/supporting department or agency does not indicate that full responsibility falls to that respective entity. It merely assigns a general responsibility of who is likely to take the lead in implementing or initiating the action item. The listing of the responsible and supporting departments and agencies include the following:

DPZ	Division of Planning & Zoning	CAO	County Attorney's Office
DPDR	Division of Permitting and Development Review	DPR	Division of Parks and Recreation
DPW	Division of Public Works	OED	Office of Economic Development
DUSWM	Division of Utilities and Solid Waste Management	OES	Office of Environmental Sustainability
DCS	Division of Citizens Services	DTS	Division of Transit Services

Action Item # corresponds to the following chapters/themes/elements:

NR	Conserving our Natural Resources and Green Infrastructure	PU	Public Utilities
HP	Protecting and Preserving our Heritage	HO	Housing
AG	Preserving our Agricultural and Rural Community	WR	Assessing our Water Resources
TR	Providing Transportation Choices	DW	Drinking Water
SC	Serving our Citizens	WW	Waste Water
ED	Supporting a Diversified Economy	SW	Stormwater
		MG	Managing our Growth
		CP	Community and Corridor Plans

LAND USE CONTROLS

#	Action Item #	Description	Responsible/ Supporting Agency	Timeframe
1	NR-A-07	Establish a new variable-width development setback/buffer area, specific to the Monocacy River, which addresses water quality protection, topography and other landscape elements, wildlife habitat, historic and archeological resources and scenic viewsheds.		
2	NR-A-08	Identify environmental features and landscape elements, including karst topography and habitats of rare, threatened and endangered species, that constitute a Natural Resources Inventory and determine how such inventory can be included as part of all future development plan submissions.		
3	NR-A-13	Amend the Forest Resource Ordinance (FRO) to permit FRO banking easements on existing forestlands in the Resource Conservation zoning district.		
4	NR-A-14	Study the need for a new zoning district that would afford greater protection of natural resources and environmentally sensitive features.		
5	HP-A-9	Incorporate the Maryland State Highway Administration's Context Sensitive Design Solutions for the Maryland Historic National Road Scenic Byway in development reviews along the Historic National Road corridor in Frederick County, and the Context Sensitive Solutions for Work on Scenic Byways on Maryland's scenic byways in the County, including the Catoctin Mountain Scenic Byway.		
6	AG-A-02	Prepare Zoning Ordinance Amendment to support Agricultural industries and supporting businesses in Rural Communities.		
7	AG-A-07	Prepare revisions to the County's Zoning Ordinance, Subdivision Regulations, building codes, and other related regulations/ordinances to address the evolving technological and operational characteristics of farm operations. This review will include zoning changes for appropriate agricultural uses.		
8	TR-A-16	Incorporate Transit Oriented Development design guidelines into the County's Zoning Ordinance and development review process.		
9	TR-A-17	Establish appropriate TOD development overlay zones around existing and future Transit Centers.		

LAND USE CONTROLS

#	Action Item #	Description	Responsible/ Supporting Agency	Timeframe
10	TR-A-23	Prepare parking design guidelines that address general parking lot design, the provision of parking structures, application of permeable surfaces, LEED and/or LID guidelines.		
11	TR-A-24	Update the parking section of the zoning ordinance to address the following items by existing and proposed land uses: defining the appropriate treatment of parking provision for residential and commercial uses including loading and unloading, provision of structured parking, provide guidance for the requirement of bicycle parking where appropriate and address reductions in required parking where transportation demand management measures are implemented.		
12	TR-A-28	Establish airport, highway, truck and rail noise ordinances where appropriate.		
13	TR-A-34	Protect air safety in Frederick County by permitting expansion of public general aviation operations only at Frederick Municipal Airport.		
14	SC-A-08	Review the Zoning Ordinance to allow for implementation of human services in appropriate districts to further the delivery of the services to the community.		
15	PU-A-02	Watershed Management Plans should be considered as part of the development review process.		
16	HO-A-02	Review regulations and codes in order to alleviate potential barriers to the production of affordable, accessible housing.		
17	HO-A-03	Explore amendments to the Zoning Ordinance to enhance the use of accessory apartments/dwelling units.		
18	ED-A-02	Coordinate with the Office of Economic Development (OED) to identify short and long-term needs for employment-zoned land.		
19	ED-A-03	Identify strategic locations for future light industrial uses.		

LAND USE CONTROLS

#	Action Item #	Description	Responsible/ Supporting Agency	Timeframe
20	ED-A-04	Revise the LI-Limited Industrial Zoning District into several different zoning districts to distinguish the diversity of uses currently permitted within the LI district.		
21	ED-A-05	Review County regulations to identify obstacles to revitalization of older commercial and industrial employment areas.		
22	ED-A-07	Continue to explore amendments to the Zoning Ordinance to promote agricultural and heritage tourism.		
23	ED-A-08	Identify obstacles in zoning and land preservation requirements that may preclude the agricultural industry from increasing the sale of products directly to the consumer.		
24	ED-A-09	Address through the Zoning Ordinance means of encouraging and supporting mixed-use and transit-oriented development.		
25	ED-A-13	Consider a redevelopment overlay zone as a tool to encourage redevelopment of underutilized commercial and employment areas.		
26	DW-A-01	Explore the application of water recharge easements as a complement to existing agricultural and land preservation easement programs.		
27	DW-A-07	Explore options such as providing public water and limiting permitted land uses in karst areas.		
28	SW-A-08	Reduce regulatory barriers to implementation of low impact development measures and create incentives to facilitate their use where appropriate.		
29	SW-A-13	Amend County ordinances to reference stormwater management best management practices and implement the 2007 Storm Water Management Act guidelines.		

LAND USE CONTROLS

#	Action Item #	Description	Responsible/ Supporting Agency	Timeframe
30	MG-A-01	Update and illustrate community design standards and integrate these standards into zoning, subdivision, and other land development ordinances.		
31	MG-A-03	Develop plans and design standards for designated County Growth Areas, special districts, and development corridors that reflect the Community Design policies identified in the Countywide Comprehensive Plan.		

INFRASTRUCTURE AND FACILITIES

#	Action Item #	Description	Responsible/ Supporting Agency	Timeframe
1	TR-A-11	Address how on-street bicycle and pedestrian improvements can be retro-fitted to existing roads.		
2	PU-A-05	Construct a regional energy recovery facility or waste-to-energy (WTE) per the BOCC approved plan in the McKinney Industrial Park adjacent to the Ballenger Creek WW TP and DUSWM headquarters.		
3	HO-A-11	Determine the County's future role in the development and construction of new affordable housing, including the identification of properties owned by the County that could be utilized for affordable housing projects.		
4	ED-A-06	Identify an area to create an Alternative Energy Demonstration Project to educate and promote the use of alternative energies and energy conservation.		
5	DW-A-02	Explore the use of impoundments to supplement other drinking water sources.		
6	DW-A-03	Coordinate with Frederick, Middletown and Walkersville regarding the feasibility of interconnections with the County distribution system for mutually declared emergencies.		
7	WW-A-01	Explore funding sources and programs to address inflow and infiltration problems in wastewater collection systems.		
8	WW-A-02	Identify and prioritize retrofitting failing septic systems using the Bay Restoration Fund (flush tax) and other programs.		
9	SW-A-04	Continue to retrofit untreated impervious surface area in the County with storm water management in accordance with the NPDES permit.		
10	SW-A-07	Incorporate the use of non-structural storm water management best practices (vegetated swales, rain gardens, cooling buffers and bio-retention) with maintenance and monitoring agreements.		

PROGRAMS, PROJECTS, AND STUDIES

#	Action Item #	Description	Responsible/ Supporting Agency	Timeframe
1	NR-A-01	Identify specific protection strategies for lands that are critical to the quality of public water supplies including groundwater recharge areas, which may include easements, fee simple acquisition, and transfer of development rights.		
2	NR-A-03	Continue to develop and implement watershed management plans, including the National Pollutant Discharge Elimination System program initiatives, to help guide land use policy and zoning decisions.		
3	NR-A-06	Initiate an update of the 1990 Monocacy Scenic River Study and Management Plan, including examination of a Monocacy River Greenway and optional forms it could take.		
4	NR-A-11	Continue implementation of the Lower and Upper Monocacy River Watershed Restoration Action Strategies (WRAS) and the Maryland Chesapeake Bay Tributary Strategies, including detailed stream corridor growth management and environmental quality enhancement studies.		
5	NR-A-12	Prepare a functional Green Infrastructure Plan to identify strategies to protect, connect, and enhance significant natural resource features in Frederick County.		
6	HP-A-10	Study the feasibility of establishing a historic materials recycling entity supported by partnerships with public, private, and non-profit organizations.		
7	HP-A-12	Through coordination with the National Park Service (NPS), examine impacts to NPS lands from proposed development activities adjacent to or in close proximity to NPS facilities, and develop compatibility guidelines for these areas. Protection of NPS units through buffering, alternative site design, or other land management controls should be considered.		
8	HP-A-13	Consider a process to prioritize historic sites, structures, and areas related to the County's identification and designation of Areas of Special Merit through updating the inventory.		
9	AG-A-01	Study the feasibility of a transfer of development rights (TDR) concept and other alternatives that would support protecting agricultural land in the County.		

PROGRAMS, PROJECTS, AND STUDIES

#	Action Item #	Description	Responsible/ Supporting Agency	Timeframe
10	AG-A-05	In coordination with the Office of Economic Development, prepare an Agricultural Action Program to identify strategies that promote agricultural support industries and the growing agri-tourism industry.		
11	AG-A-08	Develop proposal to minimize farmland loss to residential activity such as establishing maximum lot size in agricultural zoning district.		
12	TR-A-01	Maintain a countywide travel demand model of the existing and proposed highway and transit network to assist with identifying and assessing highway needs and analysis of corridor and community plan recommendations.		
13	TR-A-05	Prepare a truck origin and destination study to assess existing conditions and needs for routing and enhancing the mobility of freight through and within Frederick County while considering options for mitigating any existing or potential impacts to roadway infrastructure and sensitive land uses.		
14	TR-A-06	Prepare pre-planning/feasibility studies for priority county and state highway corridor upgrades.		
15	TR-A-07	Update the County Bikeways and Trails Plan with the assistance of a broad-based citizen's advisory committee.		
16	TR-A-09	Prepare detailed shared-use path corridor feasibility studies.		
17	TR-A-13	Require the accommodation of Safe Routes to School planning for all existing and proposed County School's by preparing plans that address coordinated education, enforcement, encouragement, design and school siting to provide for safe bicycling and walking options for students.		
18	TR-A-19	Study the feasibility of fixed heavy rail, light rail, and bus rapid transit in the county including connections between existing and proposed local and regional residential and commercial development centers.		
19	TR-A-20	Conduct a detailed design/engineering study of the I-270 Transitway master plan alignment. This study should address type of facility, specific station/stop locations, opportunities for connections beyond those previously identified, parking location (s) for a yard and shop facility.		

PROGRAMS, PROJECTS, AND STUDIES

#	Action Item #	Description	Responsible/ Supporting Agency	Timeframe
20	TR-A-27	Update Master Transportation Plan to focus on the countywide roadway assessment prioritization and financial analysis and revisions to the recommended projects.		
21	TR-A-30	Develop and encourage tree planting and landscaping projects, using native species where approved, along designated State and National Scenic Byways.		
22	TR-A-31	Incorporate Scenic Byways Corridor Management Plan recommendations into appropriate county programs and plans.		
23	SC-A-01	Develop a school site land banking program as part of its overall land development review process.		
24	SC-A-02	Promote Safe Routes to Schools program through plans and programs that enhance pedestrian accessibility and safety.		
25	SC-A-05	Periodically undertake comprehensive reviews of public safety needs based upon future growth projections to establish minimum standards for police and fire/rescue protection.		
26	SC-A-09	Map (assess) human services components to better gauge issues and opportunities in an effort to identify, predict and prioritize county and community level needs.		
27	HO-A-01	Develop new and refine existing County affordable housing programs in regard to consumer needs and demand.		
28	HO-A-06	Collaborate on affordable housing projects/partnerships to increase affordable housing or address housing issues.		
29	HO-A-12	Locate and prioritize infill and redevelopment areas that would be appropriate for affordable housing development.		
30	HO-A-14	Identify neighborhoods in need of revitalization and enhancement efforts and prioritize a set of achievable projects.		

PROGRAMS, PROJECTS, AND STUDIES

#	Action Item #	Description	Responsible/ Supporting Agency	Timeframe
31	ED-A-14	Determine the ideal jobs to housing ratio for Frederick County.		
32	DW-A-08	Conduct an assessment of the availability and reliability of groundwater resources in the County.		
33	SW-A-02	Develop an action plan to improve watershed health in watersheds where impervious cover is reaching or exceeding 10%.		
34	SW-A-03	Develop a strategy for protecting native brook trout populations that includes an impervious cover threshold, minimum distance between roads and habitats, and reduced road density for those watersheds where native brook trout are present.		
35	SW-A-09	Continue to explore and implement new techniques and technologies to reduce the impacts to streams during mass grading for development.		
36	SW-A-10	Work with Natural Resources Conservation Service and Maryland Department of Agriculture to identify additional incentives or measures that would reduce direct cattle access to streams.		
37	SW-A-15	Monitor pollutant loads and conduct Use Attainability Analyses on those watersheds with Total Maximum Daily Loads (TMDL's).		
38	SW-A-16	Develop a monitoring system of local ground water conditions, aquifer recharge, watersheds and streams.		
39	WW-A-04	Identify means to reduce pharmaceuticals and other compounds believed to be endocrine disruptors out of the County's wastewater stream and/or develop treatment strategies which have been demonstrated to remove or destroy the contaminants.		
40	MG-A-04	Identify solutions to design conflicts arising in areas in which increased development density, application of traditional neighborhood design principles, and the close physical proximity of structures results in the need to: negotiate shared access to rights-of-way, ensure adequate public safety access to buildings and structures, and provide safe and adequate infrastructure within our communities.		

LAND USE INCENTIVES

#	Action Item #	Description	Responsible/ Supporting Agency	Timeframe
1	NR-A-10	Amend the Agricultural Preservation ranking system to grant additional points to farms with frontage along the Monocacy and Potomac Rivers.		
2	HP-A-04	Promote existing incentives for appropriate adaptive reuse of historic structures and their setting; including the Maryland Heritage Preservation Tax Credit, the Federal Rehabilitation Tax Credit for Historic Structures, and the Frederick County Property Tax Credit for locally designated historic structures through brochures, flyers, workshops, the County web site, and any available and appropriate new technologies.		
3	AG-A-06	In cooperation with other participating counties and the County's State Delegation, obtain appropriate revisions to the easement programs of the Maryland Agricultural Land Preservation Foundation and the Maryland Environmental Trust to make the programs more attractive to farmers. Particular attention should be paid to the amount of funding available and the appraisal system in the easement program.		
4	TR-A-08	Create options and incentives, which will encourage voluntary landowner participation in the establishment of greenways and trails.		
5	TR-A-33	Enhance the travel demand management program in the County to include additional policies and programs that provide options and incentives for switching single occupant vehicle trips to higher occupancy alternatives, walking or bicycling.		
6	HO-A-08	Implement incentives, to facilitate affordable housing construction by private non-profits, such as reducing building fees and allowing for fast track permitting.		
7	ED-A-01	Evaluate and facilitate a permanent, year-round farmers' market in Frederick County where people can purchase locally produced goods and services in a setting similar to Lexington Market (Baltimore, MD) or Pike Place Market (Seattle, WA).		

GUIDELINES, STANDARDS, AND DATA COLLECTION

#	Action Item #	Description	Responsible/ Supporting Agency	Timeframe
1	NR-A-05	Target areas along the Monocacy River as Forest Resource Ordinance priority areas (forest planting and forest banking) in addition to streams in the Agricultural zoning district.		
2	NR-A-09	Encourage construction techniques designed to protect roads, buildings and utility lines if they are to be permitted in areas prone to develop sinkholes.		
3	HP-A-01	Using the identified special views and sites in the Management Plans of the Historic National Road and the Catoctin Mountain Scenic Byway as a starting basis, prepare a list of prioritized critical scenic views and sites and identify various means for protection, including, but not limited to, fee simple purchases, easement purchases or donations, agricultural land preservation programs, bond issues, and transfer of development rights.		
4	HP-A-03	As part of all major land development applications (i.e., rezonings, major subdivisions, site plans, etc.); create a checklist to include identification and evaluation of historical resources, including archeological sites, as well as a plan for the preservation of those resources that are significant.		
5	HP-A-06	Publish a historical inventory book about the County's historical architecture, archeological sites, and historic cultural landscapes.		
6	HP-A-14	Prepare guidelines and regulations to encourage sustainability and adaptive reuse of historic structures and sites.		
7	AG-A-03	Develop and maintain a database of ag-remainder properties and the development potential of properties zoned Agriculture and adopt incentives to promote the use of protective easements on existing ag-remainders.		
8	AG-A-04	Revise standards for County road improvements in the Agricultural areas, basing the new standards on the needs of the agricultural community rather than the needs of non-agricultural uses.		

GUIDELINES, STANDARDS, AND DATA COLLECTION

#	Action Item #	Description	Responsible/ Supporting Agency	Timeframe
9	TR-A-02	Revise the County's streets and roads design manual to refine design standards for roadway functional classifications, street lighting, transit, bicycle and pedestrian facilities, traffic calming tools, emergency and maintenance vehicle access and standard right-of-way needs including appropriate coordination with municipalities while maintaining vehicle traffic flow and safety.		
10	TR-A-03	Develop a county roads needs inventory that would list and prioritize capital improvements to county roads, intersections and new road alignments, including a listing of bridge priority and emergency through routes.		
11	TR-A-04	Assess and update county neighborhood traffic calming policy.		
12	TR-A-14	Revise county roads and bridges ordinance to provide the optional waiver of sidewalk maintenance requirements by abutting property owner(s).		
13	TR-A-15	Update transit-friendly design standards for new development, including transit amenities and improved bicycle and pedestrian access to transit.		
14	TR-A-22	Adopt county-wide complete streets ordinance, regulation and guidelines that requires the provision of facilities and design features for all user groups where needed including: public transit, cyclists, pedestrians and people of all ages and disabilities in the design and implementation of all County CIP and Developer funded road projects.		
15	TR-A-32	Require screening using native species where approved and context sensitive design solutions for site development on designated State and National Scenic byways.		
16	SC-A-03	Update the pupil yield factor study every two years.		
17	SC-A-04	Establish standards for the provision of recreational amenities servicing commercial and employment projects.		
18	SC-A-07	Establish Response Time Standards for fire and rescue services and ensure that fire and ambulance services are provided in accordance with these adopted standards.		

GUIDELINES, STANDARDS, AND DATA COLLECTION

#	Action Item #	Description	Responsible/ Supporting Agency	Timeframe
19	HO-A-09	Track & evaluate available housing stock to ensure that choices and flexibility are being provided to consumers.		
20	DW-A-06	Develop a water-resources-based GIS database for staff to review in regard to development plans and proposals.		
21	WW-A-03	Require that new septic systems use the best technologies available to reduce nitrogen pollution.		
22	SW-A-01	Develop a GIS database to refine methods for calculating impervious cover to provide baseline data and aid in prioritizing restoration efforts.		
23	MG-A-02	Develop procedures and regulations to ensure that all new development and redevelopment is reviewed in coordination with community design guidelines.		
24	CP-A-02	Establish a review/update process for preparing community and corridor plans.		
25	CP-A-03	Establish a Countywide Zoning update process subsequent to the Countywide Plan Updates		

FINANCIAL AND PERSONNEL RESOURCES

#	Action Item #	Description	Responsible/ Supporting Agency	Timeframe
1	HP-A-02	Continue the Planning Division's participation in the management entities of the Heart of the Civil War Heritage Area, the Catoctin Mountain Scenic Byway/Journey Through Hallowed Ground National Heritage Area, and the Maryland National Road Association to support these organizations' historic preservation goals and their focus on heritage tourism.		
2	HP-A-05	Update and continue the inventory of historic sites in the County.		
3	HP-A-07	Develop and adopt a County-based loan program to assist owners of historic buildings needing rehabilitation.		
4	AG-A-10	Implement the Priority Preservation Plan strategies.		
5	TR-A-25	Pursue grant funding of transportation projects to maximize the implementation of transportation goals and pol.		
6	TR-A-26	Explore possibility of transportation excise tax funding by district to facilitate area specific funding resources or use for non-highway transportation facilities.		
7	PU-A-01	Implement Source Water Protection Plans.		
8	HO-A-04	Apply for additional Housing Choice Vouchers in response to any published Notice of Funding Availability, especially for very low income, senior citizens, and persons with special needs.		
9	HO-A-05	Find opportunities for State and Federal funding in support of the production of affordable rental housing.		
10	ED-A-10	Implement the Heart of the Civil War Heritage Area Management Plan.		
11	DW-A-04	Implement the Linganore Source Water Action Plan and consider countywide source water protection efforts.		

FINANCIAL AND PERSONNEL RESOURCES

#	Action Item #	Description	Responsible/ Supporting Agency	Timeframe
12	SW-A-05	Increase staffing and capabilities for storm water management inspections and the review of sediment control and grading plans.		
13	SW-A-06	Investigate the feasibility of a Storm water Management Utility Fee to pay for inspection/enforcement.		
14	SW-A-12	Expand the County's watershed planning and management capabilities.		
15	SW-A-14	Continue implementation of the Lower and Upper Monocacy River Watershed Restoration Action Strategies (WRAS) and the Maryland Chesapeake Bay Tributary Strategies.		

PUBLIC OUTREACH AND INTERGOVERNMENTAL COORDINATION

#	Action Item #	Description	Responsible/ Supporting Agency	Timeframe
1	NR-A-02	Develop various media and environmental outreach education programs to encourage private landowners to protect their wetlands and/or to minimize wetland alteration during such activities as farming and timber harvesting and to increase public awareness of wetland values and the status of wetlands.		
2	NR-A-04	Investigate the applicable process to designate the 52-mile segment of the Monocacy River from Bridgeport to the Potomac identified by the National Park Service in its National Rivers Inventory as a National Scenic River.		
3	HP-A-08	Identify potential historic districts eligible for the County Register of Historic Places and focus educational efforts on these areas to promote nominations. Potential historic districts may include, but are not limited to: Adamstown, Johnsville, Braddock Heights, Kemptown, Buckeystown, Libertytown, Catocin Furnace, Wolfsville.		
4	HP-A-11	Update existing and create new educational materials to promote historic preservation practices and methods, including, but not limited to, the current Frederick County Register of Historic Places brochure, the County web site, and any available and appropriate new technologies.		
5	HP-A-15	Investigate new tools for outreach and education.		
6	AG-A-09	Develop a program to educate the public and the farming community on planning and agricultural issues.		
7	AG-A-11	Promote and expand the farm market network in the County.		
8	TR-A-10	Establish a bicycle/pedestrian advisory group.		
9	TR-A-12	Provide opportunities for bicycle and pedestrian safety education and enforcement.		
10	TR-A-18	Work with the Maryland Transit administration and Montgomery County to explore and coordinate scheduling improvements and stop options for MARC trips from Frederick, Point of Rocks, Germantown, Gaithersburg and Rockville; and make direct link between MARC and Metro at Shady Grove.		

PUBLIC OUTREACH AND INTERGOVERNMENTAL COORDINATION

#	Action Item #	Description	Responsible/ Supporting Agency	Timeframe
11	TR-A-21	Work with SHA, MTA, county municipalities and surrounding jurisdictions to identify locations for and address specific needs for existing and future park and rides and intermodal transportation centers.		
12	TR-A-29	Participate in the Frederick County Community Traffic Safety Task Force to take full advantage of the programs offered by the Maryland Highway Safety Office division of the Governor's Office for Highway Safety. Car, truck, bicycle, pedestrian, transit and rail safety problems in Frederick County shall be identified using statistics from the Maryland Highway Safety Office, local traffic and law enforcement data, and citizen concerns.		
13	SC-A-06	Mutual aid agreements between Frederick County and all adjoining jurisdictions should continue to be sought and/or refined to clarify responsibilities and improve protection services.		
14	PU-A-03	Work with the Health Department to accommodate new technologies.		
15	PU-A-04	Maintain representation on regional boards that evaluate the feasibility and implementation of regional solid waste acceptance and processing facilities.		
16	HO-A-07	Facilitate a continued dialogue with municipal leaders on affordable housing issues, needs and priorities.		
17	HO-A-10	Develop an outreach/marketing campaign to dispel negative stereotypes and perceptions associated with affordable housing.		
18	HO-A-13	Coordinate with the private and nonprofit sectors to achieve affordable housing goals.		
19	ED-A-11	Coordinate with municipalities to promote their historical, cultural and natural assets.		
20	ED-A-12	Further expand Frederick County's ' <i>Homegrown Here</i> ' label, ' <i>Buy Local Challenge</i> ' week, and other efforts including review of the County's procurement process to support buying local products, especially for the school system.		
21	DW-A-05	Develop a water conservation education program for residents and businesses of Frederick County.		

PUBLIC OUTREACH AND INTERGOVERNMENTAL COORDINATION

#	Action Item #	Description	Responsible/ Supporting Agency	Timeframe
22	DW-A-09	Coordinate the development of GIS mapping and drinking water data with the municipalities.		
23	SW-A-11	Showcase examples of low impact development and environmental site design techniques to increase public awareness of best practices.		
24	CP-A-01	Establish a template for County-Municipal Planning Agreements.		